



# KODAK FOCUSES ON GROWTH FOLLOWING STRONG 2025

## One Kodak/Customer First

“Kodak today is a diversified industrial manufacturer with one goal: **Winning**. We put the customer first because **we only win when our customers win.**”

**Jim Continenza**  
Executive Chairman and CEO

## Strong Finish to 2025



YOY for Q4 2025:  
Revenue increased by  
**\$24 million, or 9%**



Gross profit increased by  
**\$16 million, or 31%**



Operational EBITDA  
increased by **\$13 million,  
or 144%<sup>†</sup>**



Growth in key businesses:  
**Plates and Film**

## Solid Foundation for Growth



Strong balance sheet,  
**with more cash than  
debt**



**A year-end cash balance  
of \$337 million**, an  
increase of \$136 million  
from December 31, 2024



**All three businesses  
contributing:** Print,  
AM&C, Brand Licensing



Promising new  
businesses in **Pharma  
and Battery Coating**

<sup>†</sup> Non-GAAP financial measure. Please refer to our year-end earnings press release for reconciliation.



**KODAK VALUES**

